

ECONOMIC IMPACT ANALYSIS

30 September 2013

Offutt Air Force Base, Nebraska



Home of the “Fightin’ Fifty-Fifth”



We are pleased to present the fiscal year 2013 Economic Impact Analysis for Offutt Air Force Base (AFB), Nebraska. Offutt AFB continues to enjoy an atmosphere of mutual respect and common interest in economic enhancement with the surrounding Nebraska and Iowa communities. Fiscal year 2013 saw significant changes to the base and the fiscal environment we operate in. As we face new fiscal realities we strive to find a more efficient way to allocate the money budgeted to us while continuing to accomplish our mission and properly prioritizing needed improvements. The USSTRATCOM HQ construction project continued into its second year, renovations were completed at the medical clinic totaling \$38 million, and \$3.8 million in repairs continue on a main airfield taxiway. Combining military and civilian payrolls with construction and service contracts enhanced the local economic impact by generating an estimated 4,781 secondary jobs. This report details Offutt AFB's missions, aircraft, organizations, real estate, inventories, military and civilian payrolls, civic contributions, and secondary jobs created in the local area. It is important to highlight the base's \$1.3 billion local economic impact on our surrounding communities in 2013. We are extremely proud of the thriving relationship we enjoy with our neighboring communities. The commitment of our people to the success of Offutt AFB will continue to create a positive influence on the economy of the local community for many years to come.

GREGORY M. GUILLOT, Colonel, USAF
Commander, 55th Wing

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History of Offutt Air Force Base



Offutt Air Force Base's (AFB) great heritage began with the construction of Fort Crook between 1894 and 1896, some 10 miles south of Omaha and two miles west of the Missouri River. The new fort's namesake was Major General George Crook, a renowned Civil War hero and frontier soldier. Many of the original structures built on the post are still in use today.

On 20 June 1896, the 22nd Infantry assumed command of Fort Crook. Other U.S. Army Infantry units shared command of the fort as each rotated tours in Cuba, the Philippines, and the Texas-Mexican border. On 10 September 1918, the 61st Balloon Company became the first air unit to command the post. In the spring of 1921, a field was built suitable for frequent takeoffs, landings, and refueling of military and

government aircraft on cross-county flights. In 1924, this field was dedicated in memory of Omaha's first air casualty in World War I, Lt. Jarvis J. Offutt.

In late 1940, the Army Air Corps chose Offutt Field as the site for a new bomber plant. The plant's construction included two mile-long concrete runways, six large hangars and a huge 1.2 million square foot aircraft assembly building. The Glenn L. Martin Nebraska Company plant reached full-scale production in June 1942. A total of 531 B-29 "Superfortresses" and 1,585 B-26 "Marauders" were built by the end of World War II. These aircraft included the "Enola Gay" and "Bockscar," the B-29s that dropped the atomic bombs at Hiroshima and Nagasaki, Japan. Production ended 18 September 1945.

History of Offutt Air Force Base

In 1946, the post was transferred from the Army to the Army Air Forces. Offutt Field, including the Martin Bomber Plant, was transferred to the Air Materiel Command for an industrial reserve program. On 12 June 1946, the 431st Army Air Forces Base Unit was organized and the entire installation was renamed Offutt Field. On 13 January 1948, Offutt Field was re-designated Offutt AFB and officially transferred to the new Department of the Air Force. Ten months later, on 9 November 1948, Offutt AFB gained international prominence when the Strategic Air Command (SAC) Headquarters was established in the Martin-Nebraska complex.

Offutt AFB underwent startling changes in the Cold War years following World War II. Operations included the basing of alert tankers in the late 1950s and 1960s, support for intercontinental ballistic missile (ICBM) sites in Nebraska and Iowa in the 1960s, and worldwide reconnaissance from the mid-1960s to the present. Offutt AFB's population and facilities grew dramatically to keep pace with the increased operational demands. Headquarters SAC moved from the Martin-Nebraska complex to Building 500 in late 1956 and new base facilities in the 1960s and 1970s included a commissary, hospital, main

exchange, and library. Several new dormitories and over 2,000 family housing units were built in the late 1950s and 1960s. Additional housing and dormitories were added in 2000-2002 to replace some of the earlier outdated buildings.

With the end of the Cold War in the early 1990s, the military underwent drastic changes and reorganization. SAC was disestablished on 1 June 1992 and the United States Strategic Command (USSTRATCOM), a unified command, was activated the same day. With this historic change, operational control of Offutt AFB became the responsibility of Air Combat Command (ACC), another one of the Air Force's new commands.

The current USSTRATCOM resulted from the 1 October 2002 integration of two previous unified commands: United States Space Command and the former USSTRATCOM. The Army outpost, once hard-pressed to support a few hundred soldiers, continues to play a vital role in national defense in the 21st century with the resources and facilities to accommodate a combined military and civilian work force of some 10,000 while supporting 9,744 dependents.



Mission Descriptions of Large Associate Organizations

55th Wing – Host Unit

The 55th Wing is the largest wing in Air Combat Command. Operating on four continents, the Wing supports eight diverse flying missions. The “Fightin’ Fifty-Fifth” provides dominant intelligence, surveillance and reconnaissance (ISR), electronic attack (EA), and command and control (C2) power for our nation-any time, any place. This includes combat support to national leaders and agencies as well as Air Force and joint warfighters. The wing provides the President of the United States a survivable command center enabling him to transmit directions to U.S. military forces during peacetime and war. Additionally, the 55th Wing provides Offutt Air Force Base infrastructure supporting 51 associate units including Headquarters U.S. Strategic Command, Air Force Weather Agency, and the Joint POW/MIA Accounting Command CONUS Annex. The wing’s support functions include: base mobility, manpower, logistics, aircraft and vehicle maintenance, civil engineering, contracting, personnel administration and education, law enforcement, resource security, morale, welfare and recreation, medical and dental care, and local as well as global command, control, and communication capabilities. The wing performs staff functions to include: administration, legal services, comptroller, public affairs, history, inspection, plans and programs, ground and flight safety, protocol, inspector general, chaplain services, sexual assault prevention and response, and equal opportunity functions for both military and civilian members. In closing, the hardworking men and women of the 55th Wing can proudly lay claim to the fact that, truly “the sun never sets on the Fightin’ Fifty-Fifth.”



United States Strategic Command

U.S. Strategic Command is one of nine unified Combatant Commands of the Department of Defense. Including components, the Command employs more than 4,000 people, representing all four services, Department of Defense civilians and contractors, who oversee the Command’s operationally focused global strategic mission. A functional combatant command with trans-regional areas of responsibility, USSTRATCOM has evolved from a focus on nuclear war planning to an integrated portfolio of dynamic strategic capabilities to successfully redefine global deterrence and confront the full range of national security challenges with timely, effective and precision effects. The nation relies on USSTRATCOM to maintain credible response capabilities including nuclear, conventional, and unconventional forces.

In addition to the command’s legacy responsibilities associated with operational control of U.S. nuclear forces, the President of the United States assigned USSTRATCOM the following nine specific responsibilities: Strategic Deterrence, Space Operations, Cyberspace Operations, Joint Electronic Warfare, Integrated Missile Defense; Intelligence, Surveillance and Reconnaissance; Global Strike, Analysis and Targeting, and Combating Weapons of Mass Destruction. While the USSTRATCOM headquarters, located at Offutt, focuses primarily on command and control, strategic-level integration and advocacy for these missions, day-to-day planning and execution for the primary mission areas is performed by service-specific component commands that train, equip and resource the forces necessary to carry out USSTRATCOM’s global missions, various task forces for planning and executing global missions, one sub-unified command for cyberspace, four Joint Functional Component Commands (JFCCs) and two centers. These components leverage the expertise and operational capabilities in existing organizations to support all Combatant Commands, making maximum use of all resources against emerging threats.

Mission Descriptions of Large Associate Organizations



20th Intelligence Squadron

Assigned to Air Combat Command's Air Force Targeting Center, located at Langley AFB in Virginia, the 20th Intelligence Squadron (20 IS) was originally activated as the 20th Photographic Mapping Squadron in 1942. In these early years, the unit worked under many different names and was stationed all over the world from Sydney, Australia, to Colorado Springs, to Yokota, Japan. They participated in the Pacific air offensive and the occupation of Japan until inactivation in 1946. The 20 IS was reactivated in 1954 as the 20th Tactical Reconnaissance Squadron. In following years, it supported low-level, high-speed reconnaissance over Cuba during the Cuban Missile Crisis, and over North Vietnam during the Vietnam War, until it was deactivated in 1967. The unit was reactivated as the 20th Air Intelligence Squadron at Offutt AFB in 1992 and re-designated the 20th Intelligence Squadron in 1993. The unit provides tailored geospatial and precision targeting intelligence to combatant commanders and war fighting forces. The 20 IS is also home to the Air Force's target coordinate mensuration training and certification program, as well as the Air Force's collateral damage estimation training.



Air Force Weather Agency

The Air Force Weather Agency (AFWA) is the Air Force's premier weather center, maximizing America's power through the exploitation of timely, accurate and relevant weather information: anytime, everywhere. AFWA is a Field Operating Agency, reporting to United States Air Force Director of Weather, Deputy Chief of Staff Air and Space Operations, and serves as lead command executing a \$175 million annual budget supporting the Air Force Weather Weapon System. The agency provides the highest quality weather equipment and training to Air Force Operational Weather Squadrons and weather flights around the world. More than 1,100 men and women at 20 different locations worldwide provide a comprehensive weather database of over 1,600 TB of forecast, climatological, and space weather products. Air Force and Army field commanders and decision makers use these products for every military operation, contingency mission, and humanitarian relief effort conducted by the United States.



Mission Descriptions of Large Associate Organizations



343d Recruiting Squadron

The 343rd Recruiting Squadron, with its headquarters located on Offutt, is the active duty recruiting squadron charged to find, engage, inspire, and recruit the brightest, most competitive and diverse men and women for service in America's Air Force. The 343 RCS covers 370,000 square miles of the upper Great Plains and Midwest regions. Its area of responsibility encompasses 7 states including, Iowa, Michigan, Minnesota, Nebraska, North Dakota, South Dakota, and Wisconsin. The 343 RCS is responsible for all active duty Air Force enlisted and OTS accessions for its respective area.



Strategic Communications Wing One Detachment

The Strategic Communications Wing One (SCW-1) Detachment at Offutt AFB accomplishes USSTRATCOM's Airborne Command Post (ABNCP) mission. Dedicated Sailors provide security, maintenance, administration and logistical support for the Navy's E-6B "Mercury" aircraft. For over 40 years, the Take Charge and Move Out (TACAMO) Sailors' expertise has been communicating with submerged ballistic missile submarines. For the past 15 years, the TACAMO Sailors' mission has been command and control of submerged ballistic missile submarines, Air Force bombers and land-based

missile silos. With the assumption of the ABNCP mission in 1998, TACAMO Sailors are fulfilling their role in USSTRATCOM's global mission of strategic deterrence through a joint-service team of motivated, vigilant men and women using the most advanced technological strategic forces in the world. The TACAMO detachment also has responsibility for the daily operation of the Campisi Alert Facility at Offutt AFB and care of the TACAMO alert crew and ABNCP battle staff crew.



USAF Heartland of America Band

The United States Air Force Heartland of America Band is a 16-member activity comprised of highly skilled Airman musicians. The band is dedicated to providing innovative, professional musical support for events that enhance military morale and esprit-de-corps, foster public support and trust, aid recruiting initiatives, and promote our national interests at home and abroad. The Heartland of America Band serves United States Strategic Command, 55th Wing, Air Force Weather Agency, and other partner units at Offutt. They perform a wide variety of community outreach missions throughout Nebraska and are world-wide deployable.



Aircraft Assigned

2013



<u>Aircraft</u>	<u>Mission</u>	<u>Aircraft Assigned</u>	<u>Hours FY 13</u>	<u>Sorties FY 13</u>
E-4B	NAOC	4	1,574	434
RC-135S	Cobra Ball	3	1,481	174
RC-135U	Combat Sent	2	1,273	178
RC-135V/W	Rivet Joint	17	13,100	1,563
TC-135W	Rivet Joint Trainer	3	1,777	379
OC-135B	Open Skies	2	698	164
WC-135C/W	Constant Phoenix	2	396	67
EC-130H/TC-130H*	Compass Call	15	8,101	1,693
Totals		48	28,400	4,652

* Aircraft located at Davis-Monthan AFB, Arizona

Description of Real Estate Assets

2013

Land	<u>Acres</u>
Fee Owned, From Purchases	1,499
Fee Owned, From Condemnation	1,599
Easement, Restrictive	295
Donated, From Private Sector	188
Easement, Right of Way	52
	<hr/>
Total	3,633

Paved Surfaces	<u>Square Yards</u>
Main Runway (11,700 linear feet in length)	390,715
Airfield Pavement	799,036
Parking, Driveways, and Sidewalks	1,346,985
Roads	620,681
	<hr/>
Total	3,157,417

Buildings	<u>Number</u>	<u>Square Feet</u>
Aircraft and Systems Maintenance	11	600,831
Base Supply and Warehouse	31	447,306
Civil Engineering	14	589,792
Administration	22	1,532,056
Commissary Facilities	1	129,886
Base Exchange Facilities	12	219,031
Morale, Welfare, and Recreation	32	606,097
Medical Facilities	10	317,674
	<hr/>	<hr/>
Total	133	4,442,673



The Bennie Davis Maintenance Facility

Description of Real Estate Assets

2013



Military Family housing was privatized and turned over to America First Communities (AFC) on 15 September 2005. During the 5-8 year Initial Development Phase (IDP), AFC had the flexibility to place families throughout the community to increase occupancy. Currently with all new homes built, renovations completed, and many older homes demolished, the current inventory is 1942 out of the original 2600 homes received in September 2005. The renovation and new construction is now complete; the 1,942 unit breakdown is below.

Family Housing	<u>Enlisted Grade</u>	<u>Homes</u>	<u>Officer Grade</u>	<u>Homes</u>
	E1-E6	1,462	O1-O3	130
	E7-E8	179	O4-O5	128
	E9	10	O6	14
			O7 and above	19
Totals		1,651		291

Transient Quarters	<u>Number of Quarters</u>	<u>Personnel Capacity</u>
Visiting Officer and Airmen Quarters	125	256
Temporary Lodging Facilities	15	90
Totals	31	221

Other Assets, Inventories, Retail Sales, and Expenditures

2013

Other Assets

Capital Assets:	<u>Amount</u>	<u>Totals</u>
Land, Building, and Real Property		\$ 726,591,401
Equipment:		
Appropriated Fund	\$ 222,212,590	
Nonappropriated Fund	\$2,051,408	
Base Exchange	<u>27,898,604</u>	<u>\$ 252,162,602</u>
Total		\$ 978,754,003

Inventories

Defense Working Capital Funds:		
(Represents Base and Medical Supply Gross Sales)		
Materiel Support	\$ 132,472,337	
General Support	\$ 10,166,242	
Medical & Dental	<u>\$ 3,112,544</u>	<u>\$ 145,751,123</u>

Retail Sales Facilities:

Base Exchange	\$ 28,942,276	
Commissary	\$1,170,000	
Nonappropriated Fund Activities	<u>\$ 135,265</u>	<u>\$ 30,247,541</u>
Total		\$ 175,998,664

Retail Sales

Base Exchange (includes food)	\$ 53,465,743	
Commissary	35,638,820	
Nonappropriated Fund Activities	<u>1,694,626</u>	
Total		\$ 90,799,189

Expenditures

Total Operations and Maintenance	\$ 547,477,733
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Personnel Assigned

<u>Category of Personnel</u>	2013	<u>Number</u>	<u>Totals</u>
Military Members:			
Assigned to Offutt AFB		<u>5,637</u>	5,637
Appropriated Fund Civilians:			
Air Force		2,684	
Defense Intelligence Agency		197	
Department of Defense (Other)		<u>76</u>	2,957
Other Civilians Employed on Base:			
Nonappropriated Funds		305	
Base Exchange		195	
Contractor Personnel		1,228	
SAC Federal Credit Union		6	
Great Western Bank		<u>8</u>	1,742
Military Dependents			9,744
Military Retirees Residing within 150 mile radius of Offutt AFB			<u>23,741</u>
Total			43,821
55th Wing Military Members Assigned Outside Nebraska and Iowa		1,468	
55th Wing Civilian Members Assigned Outside Nebraska and Iowa		<u>106</u>	1,574

Military Members and Appropriated Fund Civilians By Major Organization

<u>Organization</u>	<u>Military Members</u>	<u>Civilian Employees</u>	<u>Total Assigned</u>
55th Wing	4,350	1,138	5,488
55th Wing (ECG - Davis Monthan AFB, AZ)	798	12	810
55th Wing Overseas (RAF Mildenhall, Kadena AB, NSA Souda Bay)	500	3	503
United States Strategic Command *	947	1,267	2,214
Air Force Weather Agency	227	348	575
20th Intelligence Squadron	96	21	117
Air Force Heartland Band of America	17	1	18
Defense Intelligence Agency	-	197	197
Other Associate Units/Programs	170		170
Department of Defense Other	<u>-</u>	<u>76</u>	<u>76</u>
Totals	7,105	3,063	10,168

* Includes Air Force, Army, Navy, and Marines

Military and Civilian Payroll

2013

<u>Category</u>	<u>Amount</u>	<u>Totals</u>
Military Members:	\$ 371,506,653	\$ 371,506,653
Appropriated Fund Civilians:		
Air Force	\$ 225,767,333	
Defense Intelligence Agency	18,207,718	
Department of Defense (Other)	<u>\$ 3,562,199</u>	\$ 247,537,250
Other Civilian Employees:		
Nonappropriated Funds	\$ 4,801,111	
Base Exchange	\$ 3,795,361	
SAC Federal Credit Union	189,712	
Great Western Bank	<u>154,599</u>	<u>\$ 8,940,783</u>
Total Payroll		\$ 627,984,686



The Electronic Combat Group (ECG) at Davis Monthan AFB uses the EC-130 to accomplish the Compass Call mission of the 55th Wing.

Zip Code Distribution of Military Active Duty Personnel and Payroll

2013

<u>Zip Code</u>	<u>Community</u>	<u>Members</u>	<u>Gross Pay*</u>
68123	Bellevue, Southwest	2,243	\$ 147,824,981
68113	Offutt Air Force Base	1,621	\$ 106,832,053
Various	Out of State	1,468	\$ 96,748,583
68046, 68128, 68133	Papillion, LaVista	719	\$ 47,385,716
68005	Bellevue, Central	253	\$ 16,673,972
68102, 68105-106-108 68131-132	Omaha, Midtown	180	\$ 11,862,905
68147, 68157	Bellevue, Northwest	129	\$ 8,501,749
68048	Plattsmouth	103	\$ 6,788,218
68022, 68135-136	Omaha, West	67	\$ 4,415,637
68114, 68118, 68124, 68144, 68154, 68164	Omaha, Northwest	58	\$ 3,822,492
68104, 68112 68122, 68134, 68152	Omaha, North	33	\$ 2,174,866
68517-68521	Lincoln	32	\$ 2,108,961
Other	Various Local Communities	26	\$ 1,713,531
68127	Ralston	25	\$ 1,647,626
51534	Glenwood	24	\$ 1,581,721
51501	Council Bluffs	24	\$ 1,581,721
51104-06	Sioux City	22	\$ 1,449,911
68138	Chalco	22	\$ 1,449,911
68137	Millard	18	\$ 1,186,291
68107, 68117	Omaha, South	17	\$ 1,120,386
68130	Pacific Heights	11	\$ 724,955
68028	Gretna	10	\$ 659,050
Totals:		7,105	\$ 468,255,236

* Gross pay by zip code equals the number of members times the average salary of active duty personnel

Summary of Construction, Service Contracts, and Other Federal Expenditures

2013

Construction

	<u>Amount</u>	<u>Totals</u>
Maintenance and Repair of Structures and Facilities	\$ 13,456,930.00	
Architect & Engineering	\$ 110,669.00	
		\$13,567,599

Service Contracts*

Professional, Administrative and Management Support Services	\$ 245,718,376.00	
Research and Development	\$ 21,105,259.00	
Medical Services/Supplies	\$ 10,780,249.00	
Supplies	\$ 9,582,556.00	
Other Services	\$ 3,596,445.00	
Utilities Demand Side management	\$ 3,377,978.00	
Custodial	\$ 1,695,027.00	
Mess Attendant	\$ 1,474,890.00	
Intrusion Detection	\$ 1,156,150.00	
Refuse	\$ 515,692.00	
E4B Pilot and Flight Simulator	\$ 420,050.00	
Magnetic Resonance Imaging	\$ 412,800.00	
Base Information Transfer System	\$ 370,366.00	
Grounds Maintenance	\$ 272,214.00	
Laundry	\$ 253,756.00	
Postal Service Center	\$ 204,823.00	
		\$ 300,936,631

Other Federal Expenditures

Base Exchange Purchases for Resale	\$ 50,112,142.00	
Health (TRICARE, Active Duty, Ret and Dependents)	\$ 46,661,805.00	
Commissary Purchases for Resale (Estimate)	\$ 37,419,613.32	
Other Materials, Equipment, and Supplies	\$ 14,657,012.00	
Education (Impact Aid)	\$ 7,437,413.00	
Education (Tuition Assistance)	\$ 3,233,930.00	
Temporary Duty Expenditures	\$ 2,333,250.00	
		\$ 161,855,165

Total **\$ 476,359,395**

* Includes all contracts negotiated by 55th Wing Contracting personnel

Computation of Secondary Jobs and Total Economic Impact

2013

Estimate of Number and Dollar Value of Indirect Jobs Created

<u>Type of Personnel</u>	<u>Number of Base Jobs</u>	<u>Multiplier</u>	<u>Number of Indirect Jobs</u>
Active Duty Military	5,637	0.41	2,311
Appropriated Fund Civilians	2,957	0.55	1,626
Nonappropriated Fund Civilians	305	0.55	168
Contract Civilians	<u>1,228</u>	0.55	<u>675</u>
Totals	10,127		4,781

Estimated Number of Indirect Jobs Created: 4,781

Estimated Annual Pay for the Local Community: \$ 42,220

Estimated Annual Dollar Value of Jobs Created: \$ 201,839,887

Total Annual Economic Impact Estimate

Annual Payroll:	\$ 627,984,686
Annual Expenditures:	\$ 476,359,395
Estimated Annual Dollar Value of Jobs Created:	<u>\$ 201,839,887</u>
Grand Total	\$ 1,306,183,968

Contributions, Charity Fund Drives, and Special Community Events

2013



OFFUTT MARRIAGE and FAMILY MINISTRY CENTER

U.S. Air Force Chaplain provides opening remarks during the ribbon cutting ceremony for the newly opened Offutt Marriage and Family Ministry Center on May 20, Offutt Air Force Base, Neb. The center is located in Building 53, which served as the headquarters for Fort Crook during World War II. The newly remodeled building is now home to the Offutt Marriage and Family Ministry Center where military families from the wing and tenant units can gather for marriage and family enrichment programs.

COMBINED FEDERAL CAMPAIGN

Offutt AFB members contributed more than \$632,784 for the FY 2013 campaign. More than 2,500 national, state and local agencies benefit from the donations. This was \$20,784 above the fund goal.

RETIREE APPRECIATION DAY

The annual retiree appreciation day was another fun filled day for over 939 retirees that reside within a 150 mile radius surrounding Offutt AFB. Held on October 21st, a wide variety of services and information were provided to retirees and their families during the annual event held inside the Offutt Field House.

NE ADOPT-A-HIGHWAY PROGRAM

Many of the organizations on Offutt AFB participate in this bi-annual event to help clean and maintain major highways in the local area. The 20th Intelligence Squadron cleans a major portion of Cornhusker Highway. The Air Force Sergeants Association, 55th WG, Top 3, and USSTRATCOM clean sections of Hwy 75. The 343rd Recruiting Squadron is responsible for keeping Hwy 66 clean.

BELLEVUE VETERANS DAY PARADE

Each year, approximately 400 Offutt AFB personnel continue to volunteer to march in Nebraska's official Veterans Day parade to recognize the sacrifices of everyone who has worn the uniform of the United States military throughout the years.



AIR FORCE ASSISTANCE FUND

More than \$120,832 was raised for the Air Force Aid Society, Air Force Village Indigent Widows Fund, Air Force Enlisted Village, and General and Mrs. Curtis E. LeMay Foundation. The figure was more than 6% above the fund goal.



TREE CITY USA

Offutt AFB was named a Tree City USA community by the National Arbor Day Foundation for the 27th consecutive year. The base has also received 22 Tree City USA Growth Awards. These awards recognize the base for its comprehensive urban forestry program and environmental improvements associated with tree care.

ACKNOWLEDGMENTS

The Financial Management Analysis Flight of the 55th Comptroller Squadron prepared this publication. It was developed by compiling input from the major units listed below to provide unclassified key information concerning select missions, resources, and the economic impact of Offutt Air Force Base on its surrounding community.

United States Strategic Command
55th Operations Group
55th Mission Support Group
55th Medical Group
55th Wing Staff Agencies
Air Force Weather Agency
Army and Air Force Exchange Service
Defense Commissary Agency
Defense Finance and Accounting Service
Offutt Tenant Units
America First Communities
Great Western Bank
SAC Federal Credit Union

55th Comptroller Squadron
Financial Management Analysis
106 Peacekeeper Drive, Suite 2N3
Offutt Air Force Base, Nebraska 68113-4036
DSN: 271-6407 Commercial: (402) 294-6407



ATTACHMENTS

Attachment 1: Economic Impact FY13

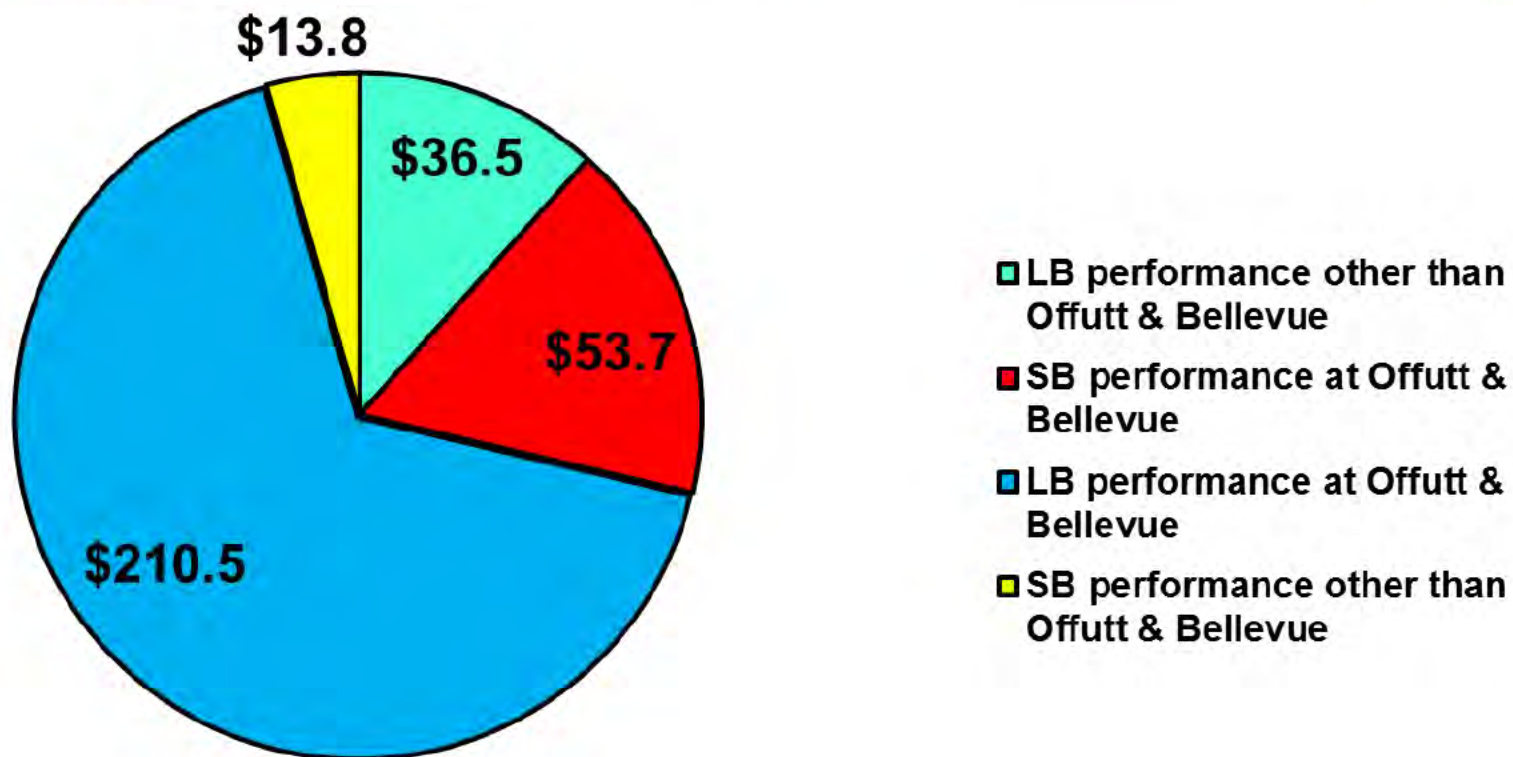
Attachment 2: Small Business Contract Award by States

Attachment 3: Large Business Contract Award by States



Economic Impact FY13

Offutt AFB Contracts



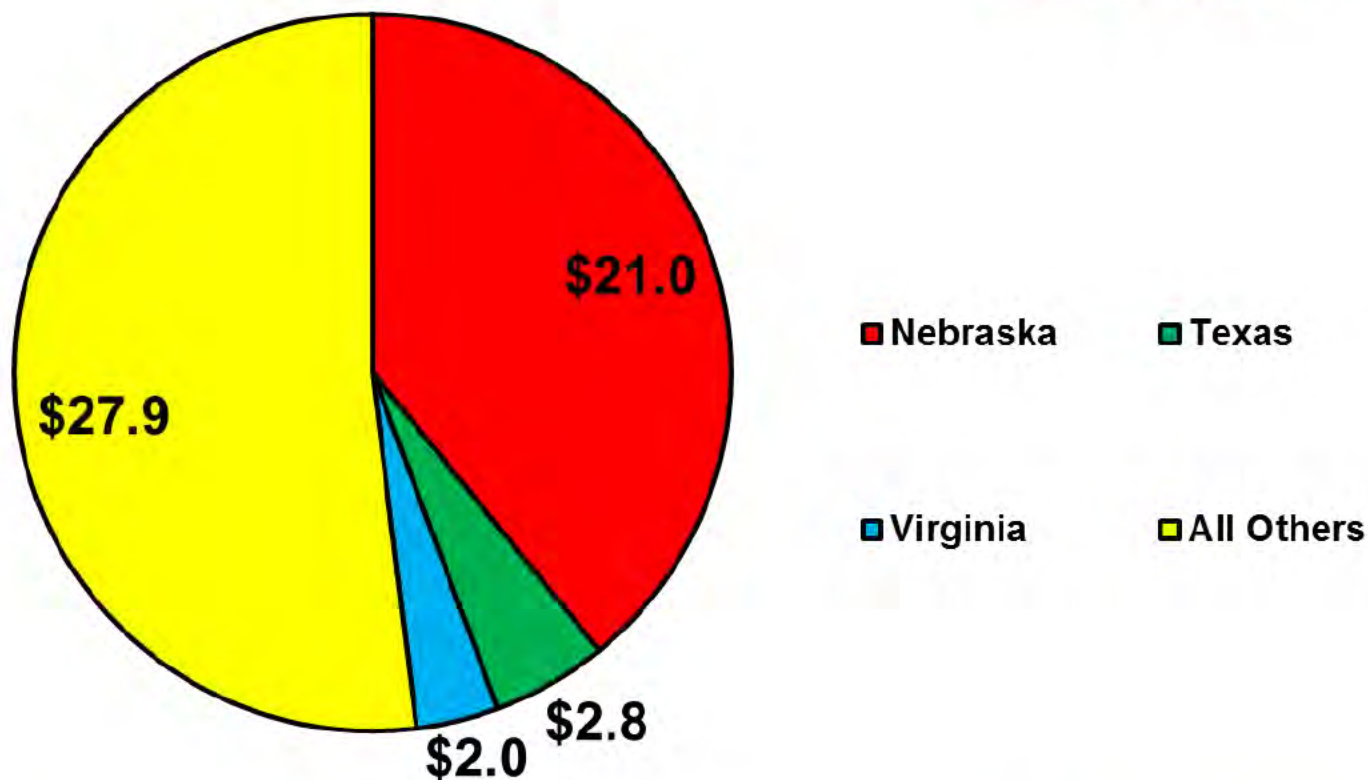
Small Business \$67.5, Large Business \$247--Total \$314.5 \$'s in Millions



Small Business Awards by States

Offutt AFB Contracts

Total \$53.7M

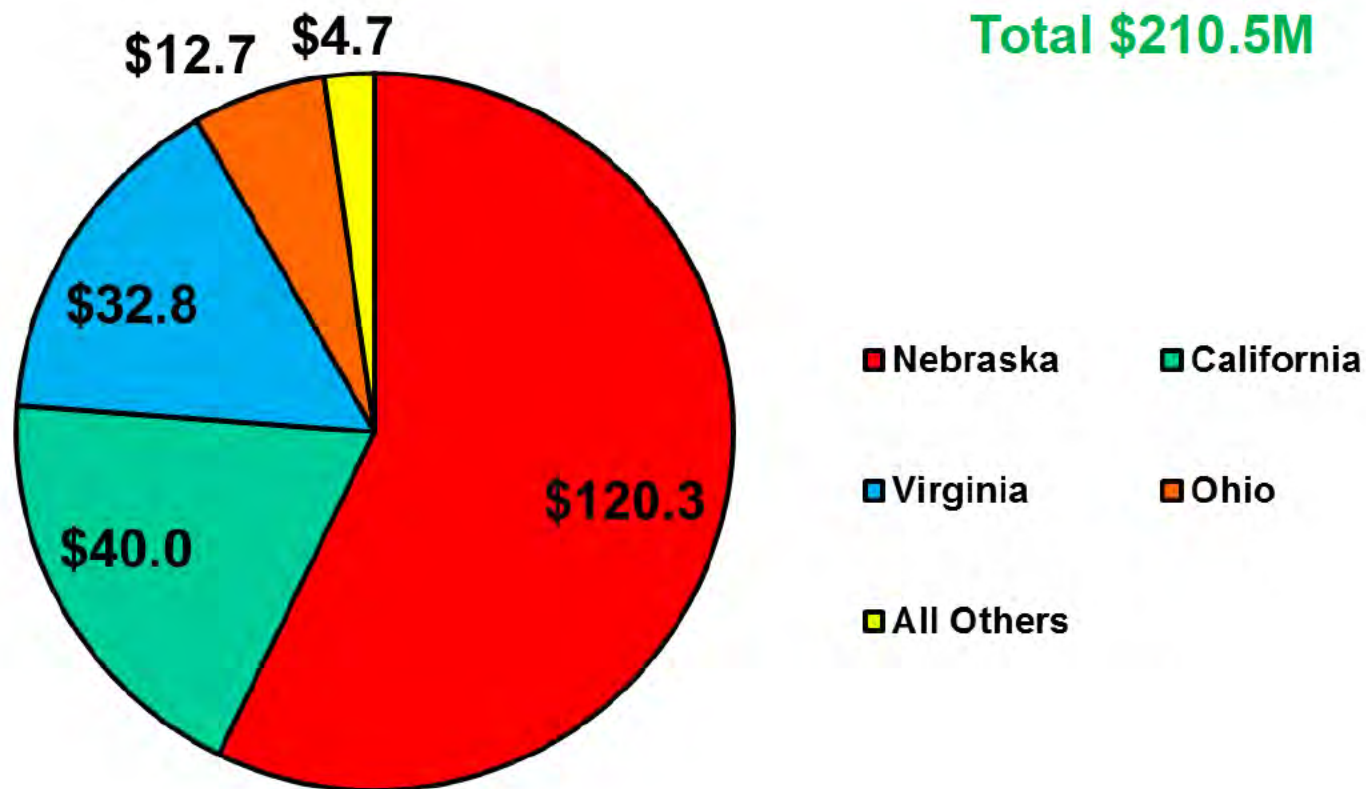


Principal place of performance (Offutt & Bellevue) \$'s in Millions



Large Business Awards by States

Offutt AFB Contracts



Principal place of performance (Offutt & Bellevue) \$'s in Millions